DATE OF
MEETING November 10, 2009

#### 2010-2014 Draft Plan of Finance

November 10, 2009



#### **Draft Plan of Finance 2010-2014**

- Each year at the end of the budget process, staff provides a summary five-year Port-wide funding plan (The Draft Plan of Finance). The 2010-2014 Plan is based on:
  - Division capital improvement plans (CIPs) discussed with the Commission
  - Division operating budgets and forecasts
    - Airport is a self-funding operation
    - Seaport operating income supports its CIP
    - Real Estate receives interim partial support from the tax levy
  - The tax levy scenario for First Reading of \$75.9 million



### **Funding Sources**

- The Draft Plan of Finance includes funding from:
  - Net operating income and operating fund balances
  - Existing and new revenue bond proceeds
  - Passenger Facility Charges
  - Customer Facility Charges
  - Grants
  - Tax levy



# **Aviation Capital Funding 2010-2014**

|   | 2010-2014       |
|---|-----------------|
|   | <u>(\$mil.)</u> |
| Aviation CIP                            |                 |
| Committed                               | 587             |
| Business Plan Prospective               | 489             |
| TOTAL                                   | 1,076           |
| Aviation Funding Sources                |                 |
| Net income and operating funds          | 218             |
| Tax levy (1)                            | 11              |
| Grants                                  | 63              |
| Passenger Facility Charge               | 61              |
| Customer Facility Charge <sup>(2)</sup> | 236             |
| Existing revenue bond proceeds          | 43              |
| Future bond proceeds                    | 444             |
|   | 1,076           |

(1) Highline capital spending (excludes expense spending funded by tax levy)

(2) Includes proceeds of CFC-paid bonds



# **Seaport Capital Funding 2010-2014**

|                                | <u>2010-2014</u><br>(\$mil.) |
|--------------------------------|------------------------------|
| Seaport CIP                    |                              |
| Committed                      | 66                           |
| Business Plan Prospective (1)  | 126                          |
| TOTAL                          | 192                          |
| Seaport Funding Sources        |                              |
| Net income and operating funds | 76                           |
| Tax levy                       | 0                            |
| Existing revenue bond proceeds | 6                            |
| Future revenue bond proceeds   | 110                          |
|                                | 192                          |



## Real Estate Capital Funding 2010-2014

|                             | <u>2010-2014</u> |
|-----------------------------|------------------|
|                             | <u>(\$mil.)</u>  |
| Real Estate CIP             |                  |
| Committed                   | 40               |
| Business Plan Prospective   | 61               |
| TOTAL                       | 102              |
|                             |                  |
| Real Estate Funding Sources |                  |
| Tax levy                    | 102              |
|                             | 102              |



#### Tax Levy Sources & Uses – 10/20/09 Presentation

- Tax levy uses in addition to Real Estate Capital
  - G.O. Bond debt service
  - Public expense
  - Environmental expense
  - Interim funding for certain Real Estate operations

| \$'000                               | <u>2010</u> | <u>2011</u> | <u> 2012</u> | <u>2013</u>    | <u>2014</u> |
|--------------------------------------|-------------|-------------|--------------|----------------|-------------|
| EVY USES                             |             |             |              |                |             |
| G.O. DS                              | 40,426      | 40,438      | 40,442       | 40,444         | 40,442      |
| Other uses                           |             |             |              |                |             |
| Sea Pub Exp FAST/mobility            | 21,644      | 2,509       | 400          |                |             |
| AV Pub Exp - Highline Noise          | 9,075       | 7,650       | 650          | 4,880          |             |
| Sea & RE Environmental Reserved      | 8,712       | 5,587       | 13,894       | 4,362          | 1,589       |
| PortJobs                             | 46          | 46          | 46           | 46             | 46          |
| Subtotal Other                       | 39,477      | 15,792      | 14,990       | 9,288          | 1,635       |
| Real Estate Support                  |             |             |              |                |             |
| RE Capital                           | 20,966      | 28,300      | 21,661       | <b>19,92</b> 5 | 10,781      |
| RE Operating Subsidy                 | 3,450       | 3,166       | 2,988        | 3,583          | 3,611       |
| Subtotal RE Support                  | 24,416      | 31,466      | 24,649       | 23,508         | 14,392      |
| Total Uses                           | 104,319     | 87,696      | 80,081       | 73,240         | 56,469      |
| VY SOURCES                           |             |             |              |                |             |
| Available Balance                    | 48,000      | 19,580      | 7,783        | 702            | 462         |
| Annual levy                          | 75,899      | 75,899      | 73,000       | 73,000         | 57,000      |
| Total Sources                        | 123,899     | 95,479      | 80,783       | 73,702         | 57,462      |
| Projected Ending Fund Balance        | 19,580      | 7,783       | 702          | 462            | 993         |
| Rate per 2010 assessed value (cents) | 22.3        | 22.3        | 21.4         | 21.4           | 16.7        |



## **Corporate Capital Funding 2010-2014**

|                           | 2010-2014       |
|---------------------------|-----------------|
|                           | <u>(\$mil.)</u> |
| Corporate CIP             |                 |
| Committed                 | 51              |
| Business Plan Prospective | 9               |
| TOTAL                     | 60              |
|                           |                 |
| Corporate Funding Sources |                 |
| Airport Development Fund  | 38              |
| General Fund              | 21              |
|                           | 60              |

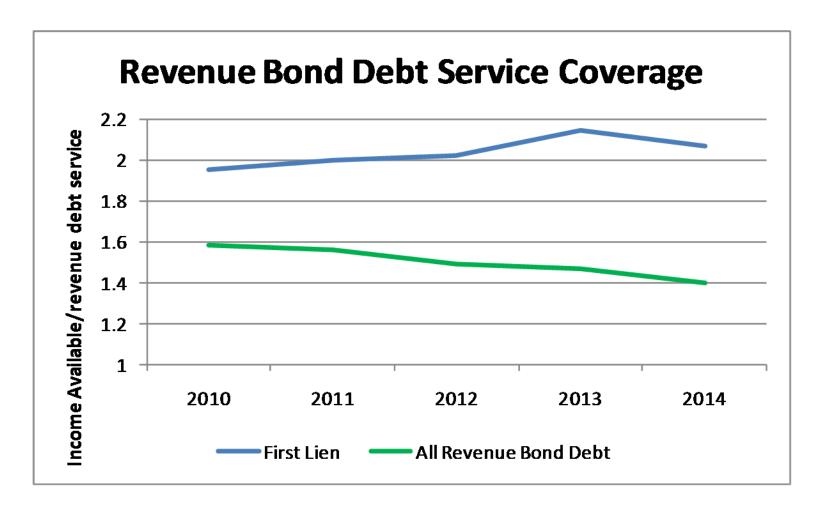


## **Debt Service Coverage**

- The Plan is developed to adhere to the Port's financial management policies for prudent cash reserves and leverage
  - Operating funds maintain a minimum of:
    - 6 months operating and maintenance (O&M) expenses in the general fund
    - 10 months O&M expenses in the airport development fund
  - Maximum 75% of tax levy used to pay General Obligation bonds debt service
  - Net income provides Revenue bonds coverage of:
    - 1.5x debt service for Seaport debt
    - 1.25x debt service for Airport debt



# Port-wide Revenue Bond Debt Service Coverage 2010-2014 – Forecast





## **2010 Planned Finance Activity**

- Competitive selections for:
  - Financial Advisor
  - Underwriting team
- Bond issue for funding Airport projects
  - approximately \$200 million
- Refund bonds for savings as appropriate
- Develop and implement plans for expiring letters of credit on variable rate bonds

